



## OFFICE OF THE STATE CHIEF INFORMATION OFFICER

J. Clark Kelso  
*Chief Information Officer*

To: Agency Information Officers  
Chief Information Officers  
Data Center Directors  
IT Council Members

From: Clark Kelso, State CIO

Date: August 27, 2004

My Good Friends,

Consistent with recommendations in the California Performance Review, Governor Schwarzenegger has signed an Executive Order that directs us to step up the planning and implementation of activities to consolidate the HHSDC and Teale data centers and to realign management authority over other IT infrastructure within the Executive Branch. We are directed to engage in both initiatives to the maximum extent permitted by law while we continue working on appropriate legislation to complete the consolidation. The Executive Order expressly requires completion of a reorganization plan to consolidate the data centers by November 1, 2004. You may view the Executive Order by [http://www.governor.ca.gov/state/govsite/gov\\_htmldisplay.jsp?sCatTitle=Exec+Order&sFilePath=/govsite/executive\\_orders/20040827\\_S-13-04.html&sTitle=Executive+Order+S-13-04](http://www.governor.ca.gov/state/govsite/gov_htmldisplay.jsp?sCatTitle=Exec+Order&sFilePath=/govsite/executive_orders/20040827_S-13-04.html&sTitle=Executive+Order+S-13-04).

As reflected in the CPR and in my paper last year on realignment of management authority over IT infrastructure, the goal of data center consolidation is not merely to put together our two general-purpose data centers. Instead, the goal is to create a new, consolidated entity that transforms itself to become a customer-focused, technology services organization with greater flexibility and capacity than either data center now possesses. This is not a merger or a take-over; it is an act of creation.

In order to focus the necessary leadership for this complicated effort, the Executive Order designates the Director of Teale to take the lead for planning and implementation of data center consolidation and IT infrastructure realignment. To ensure appropriate coordination and oversight, we have established a Data Center Consolidation Steering Committee, consisting of the State CIO, the Agency Information Officers from the Business, Transportation and Housing Agency, the Health and Human Services Agency, and the State and Consumer Services Agency, and the Directors of Teale and HHSDC.

Because of the statewide importance of consolidation and realignment, we will be creating links on the State CIO's web pages (<http://www.cio.ca.gov/>) that will contain current information about consolidation and realignment. Those web pages should become available shortly. By next week, I expect we will post a workplan that identifies many of our immediate goals and activities.

I want to assure the data centers' customers and clients that we will be relentlessly focused on maintaining and improving customer service at lower overall costs throughout this organizational change process. We are not going to drop the ball. If you have concerns or questions that arise about consolidation and you are not getting clear answers to those questions, please contact me directly.

I also want to acknowledge and thank the employees of both data centers for the extraordinary efforts they have already undertaken to coordinate their activities in anticipation of consolidation. Because of your interest, initiative and efforts, we are in a great position to finish the job of consolidation.

A handwritten signature in black ink, appearing to read "Clark Kelso". The signature is written in a cursive, flowing style.

Clark Kelso  
Chief Information Officer  
State of California